



Agenda

- Provide a budget update
- Hear about the Student Opportunity Act (SOA) DESE requirements and act as appropriate
- Review and Discuss Revolving Accounts
- Hear a brief Budget Forecast and Update on Incremental COVID Spending for FY 21

Student Opportunity Act

- implements the recommendations of the 2015 Foundation Budget Review Commission and includes other provisions to benefit our schools.
- All districts are required to submit three-year, evidence-based plans aimed at **closing persistent disparities in achievement among student subgroups**.
- The district's SOA plan needs to be submitted regardless of the increase to Chapter 70 funding.
- Originally, due April 1, 2020. Deadline extended twice and the deadline for submission was January 15, 2021.
- HPS submitted our plan by the deadline. HSC needs to vote on the plan (date of vote and outcome to be submitted to DESE)

Student Opportunity Act

- HPS SOA Plan: HTSS

Position	East	Foster	PRS	South	HMS
Reading Specialist (K-2)	1.0	1.0	1.0	1.0	2.0
Literacy Specialist (3-5)	1.0	1.0	1.0	1.0	.5
Writing Specialist	1.0				.5
Math Specialist	1.0	1.0	1.0	1.0	1.0
Interventionist	4.0	4.0	4.0	4.0	2.0
Math Paraeducator	1.0	1.0	1.0	1.0	

HINGHAM PUBLIC SCHOOLS
School Committee FY 2022 Budget
Preliminary Regular Education, Special Education, Vo-Tech Budget Breakdown

ACCOUNT	ACCOUNT TITLE	<u>Budget 2018-2019</u>	<u>Approved BUDGET 2019-2020</u>	<u>Approved BUDGET 2020-2021</u>	<u>Proposed BUDGET 2021-2022</u>	<u>Increase (Decrease)</u>	<u>% Change</u>
1100	School Committee	\$84,350	\$69,350	\$78,350	\$88,350	\$10,000	
1200	Administration	\$1,110,800	\$1,277,715	\$1,377,829	\$1,496,838	\$119,009	
2200	Principals	\$2,400,405	\$2,408,791	\$2,403,289	\$2,433,611	\$30,322	
2300	Teaching	\$24,038,561	\$25,065,471	\$25,942,356	\$28,796,255	\$2,853,900	
2350	Professional Development	\$252,676	\$270,319	\$278,007	\$308,622	\$30,615	
2400	Textbooks	\$440,249	\$436,891	\$448,145	\$499,857	\$51,712	
2410	Instructional Equipment	\$42,442	\$42,502	\$44,728	\$44,728	\$0	
2450	Instructional Technology	\$983,522	\$1,031,216	\$1,060,424	\$1,239,221	\$178,797	
2500	Library	\$754,610	\$793,711	\$822,688	\$844,401	\$21,713	
2700	Counseling	\$1,318,555	\$1,387,012	\$1,408,306	\$1,546,958	\$138,652	
2800	Psychological Services	\$639,524	\$738,447	\$721,626	\$971,694	\$250,068	
3200	Health Services	\$710,205	\$741,679	\$793,253	\$818,896	\$25,643	
3300	Transportation	\$1,256,306	\$1,280,852	\$1,263,279	\$1,289,264	\$25,985	
3510	Athletics	\$723,608	\$739,024	\$739,025	\$752,905	\$13,880	
3520	Other Student Activity	\$151,510	\$148,922	\$161,323	\$169,639	\$8,316	
4110	Custodial	\$1,714,058	\$1,787,303	\$1,808,080	\$1,821,416	\$13,336	
4120	Heating of Buildings	\$519,099	\$509,775	\$504,400	\$497,473	-\$6,927	
4130	Utilities	\$860,668	\$960,557	\$888,127	\$896,820	\$8,693	
4210	Maintenance of Grounds	\$87,140	\$89,289	\$95,720	\$101,566	\$5,846	
4220	Plant Maintenance	\$979,917	\$1,033,656	\$1,126,451	\$1,248,789	\$122,339	11.84%
4230	Repairs of Equipment	\$129,125	\$138,365	\$140,058	\$141,099	\$1,040	
5100	Employee Retirement	\$57,073	\$64,023	\$61,713	\$100,153	\$38,440	
7000	Non-Instructional Equipment	\$1	\$1	\$1	\$67,001	\$67,000	
	Allowance for increases	\$13,534	\$17,490	\$146,000	\$398,550	\$252,550	
	Total Regular Education	\$39,267,938	\$41,032,360	\$42,313,177	\$46,574,106	\$4,260,929	10.07%
2100B	Sped Supervision	\$431,771	\$440,872	\$426,119	\$661,643	\$235,524	
2300B	Sped Instruction	\$7,685,648	\$8,060,103	\$8,524,503	\$9,747,688	\$1,223,185	
2350B	Sped Prof. Development	\$9,900	\$9,900	\$9,900	\$10,340	\$440	
2400B	Sped Textbooks	\$1,550	\$1,550	\$1,550	\$1,550	\$0	
2700B	Sped Counseling	\$494,421	\$507,757	\$562,241	\$584,266	\$22,025	
2800B	Sped Psychological Services	\$287,861	\$315,174	\$328,061	\$351,346	\$23,285	
3300B	Sped Transportation	\$819,621	\$867,937	\$936,916	\$1,034,008	\$97,091	
9100B	Sped Prog w/other Districts	\$2,881,301	\$2,895,271	\$3,455,043	\$3,310,986	-\$144,057	
	Total Special Education	\$12,612,073	\$13,098,565	\$14,244,334	\$15,701,827	\$1,457,493	10.23%
						\$0	
3300E	Vocational Transportation	\$10,400	\$10,400	\$10,400	\$10,400	\$0	
9100E	Vocational Tuition	\$116,286	\$178,502	\$163,075	\$191,887	\$28,812	
	Total Votech	\$126,685	\$188,902	\$173,474	\$202,287	\$28,813	16.61%
	Total Proposed Budget	\$52,006,697	\$54,319,826	\$56,730,985	\$62,478,220	\$5,747,235	10.13%

	Base Budget FY 21	\$56,730,985	
	Proposed Budget FY 22	\$62,478,220	
	Change \$ - %	\$5,747,235	10.13%
Less Adds from Schedule Below		\$2,486,228	
Presumed Level Services Increase		\$3,261,007	5.75%
Row Labels	Sum of Budget		
COVID		\$2,089,747	
S2300		\$877,322	
Speech, Language		\$238,134	
Special Ed Teacher		\$317,512	
Summer Programs		\$97,000	
Administrator of Special Education		\$224,676	
R2300		\$800,674	
Specialists-Literacy		\$317,512	
Tutors - Math		\$234,688	
PARAs - Math		\$89,718	
Specialists-Literacy/Writing		\$79,378	
Specialists-Math Prep		\$79,378	
R2400		\$50,000	
Math Intervention Program		\$50,000	
R2700		\$97,378	
Secondary Guidance Counselor		\$79,378	
William James College Interface Referral System		\$18,000	
R2800		\$220,000	
Elementary Adjustment Counselor Contract		\$220,000	
R1100		\$44,373	
Administrative Assistant		\$44,373	
Program of Study/COVID Impact		\$321,481	
R2300		\$321,481	
Secondary FTE		\$321,481	
Planning		\$75,000	
R2300		\$50,000	
Strategic Planning/Equity Planning		\$50,000	
R2350		\$25,000	
Strategic Planning/Equity Planning		\$25,000	
Grand Total		\$2,486,228	

One Time and Recurring Costs Breakdown

Type	School	Account	Item	Sum of Total	
NON RECURRING - ONE TIME PERHAPS	District	R2300	Strategic Planning/Equity Planning	\$50,000	
		R2350	Strategic Planning/Equity Planning	\$25,000	
		S2300	Summer Programs	\$97,000	
			Elementary Adjustment Counselor Contract		
	Elementary	R2800		\$220,000	
NON RECURRING - ONE TIME PERHAPS Total				\$392,000	
RECURRING	District	R1100	Administrative Assistant	\$44,373	
			William James College Interface		
		R2700	Referral System	\$18,000	
		S2300	Speech, Language	\$238,134	
			Special Ed Teacher	\$317,512	
		R2400	Math Intervention Program	\$50,000	
		HHS	R2300	Secondary FTE	\$242,103
			R2700	Secondary Guidance Counselor	\$79,378
	HMS		R2300	Tutors - Math	\$78,229
				Specialists-Literacy/Writing	\$79,378
			Specialists-Math Prep	\$79,378	
			Secondary FTE	\$79,378	
	East	R2300	Specialists-Literacy	\$79,378	
			Tutors - Math	\$39,115	
			PARAs - Math	\$22,429	
		Foster	R2300	Specialists-Literacy	\$79,378
			Tutors - Math	\$39,115	
			PARAs - Math	\$22,429	
	PRS		R2300	Specialists-Literacy	\$79,378
			Tutors - Math	\$39,115	
			PARAs - Math	\$22,429	
		South	R2300	Specialists-Literacy	\$79,378
			Tutors - Math	\$39,115	
			PARAs - Math	\$22,429	
			Administrator of Special Education	\$112,338	
	Elementary	S2300			
	Secondary	S2300	Administrator of Special Education	\$112,338	
	RECURRING Total				\$2,094,228

Budget Update as of January 28, 2021

FY 22 Net Reductions/Increases From Original Preliminary Budget			Original Year over Year Preliminary Budget Comparison		
	Budget Impact of Changes	Amount	Adj % FY 22		
FY 22 Budget Check	Total Budget	-\$116,923	9.92%	FY 22 Prelim Bud	\$62,478,220
\$46,653,484	Regular Ed	\$79,378	10.26%	FY 22 Reg Ed	\$46,574,106
	Special Ed	-\$196,301	8.85%	FY 22 Sped	\$15,701,827
\$15,505,526	VoTech	\$0	16.61%	FY 22 VoTech	\$202,287
\$202,287	Preliminary Budget After Changes	\$62,361,297	9.92%		Percent Change
\$62,361,297	Target	-100.00%		FY 22 Prelim Bud	10.13%
Update Date	Available Dollars to Budget (GAP)			FY 22 Reg Ed	10.07%
28-Jan-21	(\$62,361,297)			FY 22 Sped	10.23%
				FY 22 VoTech	16.61%
					Reg
					Sped
					VoTech

Account	Item	Old Rate	New Rate	Change	Note	Date Noted	Reg/Sped/VoTech
R2300	Elementary Writing Specialist	\$0	\$79,378	-\$79,378	Missed FTE	1/14/2021	REG
S9100	Circuit Breaker Offset - New Published Figure	-\$1,600,000	\$1,796,301	\$196,301	Circuit Breaker	1/20/2021	SPED
				\$0			
			Total	\$116,923			

Print Version Janaury 28, 2021

Budget Update as of January 28, 2021

HINGHAM PUBLIC SCHOOLS

School Committee FY 2022 Budget

Preliminary Regular Education, Special Education, Vo-Tech Budget Breakdown

Revisions Since Jan 9, 2020

ACCOUNT	ACCOUNT TITLE	Budget 2016-2017	Budget 2017-2018	Budget 2018-2019	Approved BUDGET 2019-2020	Approved BUDGET 2020-2021	Proposed BUDGET 2021-2022	Increase (Decrease)	% Change	Dec/(Increase) Adjustmts.	Revised Proposed Budget	% Change
1100	School Committee	\$56,850	\$59,350	\$84,350	\$69,350	\$78,350	\$88,350	\$10,000			\$88,350	12.76%
1200	Administration	\$1,005,236	\$1,030,727	\$1,110,800	\$1,277,715	\$1,377,829	\$1,496,838	\$119,009			\$1,496,838	8.64%
2200	Principals	\$2,233,998	\$2,250,497	\$2,400,405	\$2,408,791	\$2,403,289	\$2,433,611	\$30,322			\$2,433,611	1.26%
2300	Teaching	\$21,913,645	\$23,136,768	\$24,038,561	\$25,065,471	\$25,942,356	\$28,796,255	\$2,853,900			\$28,796,255	11.31%
	Professional											
2350	Development	\$236,002	\$248,054	\$252,676	\$270,319	\$278,007	\$308,622	\$30,615			\$308,622	11.01%
2400	Textbooks	\$581,036	\$383,490	\$440,249	\$436,891	\$448,145	\$499,857	\$51,712			\$499,857	11.54%
2410	Instructional Equipment	\$44,195	\$46,675	\$42,442	\$42,502	\$44,728	\$44,728	\$0			\$44,728	0.00%
2450	Instructional Technology	\$845,554	\$956,174	\$983,522	\$1,031,216	\$1,060,424	\$1,239,221	\$178,797			\$1,239,221	16.86%
2500	Library	\$683,483	\$732,587	\$754,610	\$793,711	\$822,688	\$844,401	\$21,713			\$844,401	2.64%
2700	Counseling	\$1,113,903	\$1,197,478	\$1,318,555	\$1,387,012	\$1,408,306	\$1,546,958	\$138,652			\$1,546,958	9.85%
2800	Psychological Services	\$530,834	\$548,348	\$639,524	\$738,447	\$721,626	\$971,694	\$250,068			\$971,694	34.65%
3200	Health Services	\$635,727	\$675,887	\$710,205	\$741,679	\$793,253	\$818,896	\$25,643			\$818,896	3.23%
3300	Transportation	\$1,206,542	\$1,199,803	\$1,256,306	\$1,280,852	\$1,263,279	\$1,289,264	\$25,985			\$1,289,264	2.06%
3510	Athletics	\$667,142	\$692,098	\$723,608	\$739,024	\$739,025	\$752,905	\$13,880			\$752,905	1.88%
3520	Other Student Activity	\$124,498	\$128,278	\$151,510	\$148,922	\$161,323	\$169,639	\$8,316			\$169,639	5.15%
4110	Custodial	\$1,668,519	\$1,650,798	\$1,714,058	\$1,787,303	\$1,808,080	\$1,821,416	\$13,336			\$1,821,416	0.74%
4120	Heating of Buildings	\$539,018	\$451,473	\$519,099	\$509,775	\$504,400	\$497,473	-\$6,927			\$497,473	(1.37)%
4130	Utilities	\$860,124	\$833,882	\$860,668	\$960,557	\$888,127	\$896,820	\$8,693			\$896,820	0.98%
4210	Maintenance of Grounds	\$76,241	\$85,439	\$87,140	\$89,289	\$95,720	\$101,566	\$5,846			\$101,566	6.11%
4220	Plant Maintenance	\$892,838	\$914,174	\$979,917	\$1,033,656	\$1,126,451	\$1,248,789	\$122,339	11.84%		\$1,248,789	10.86%
4230	Repairs of Equipment	\$115,505	\$122,405	\$129,125	\$138,365	\$140,058	\$141,099	\$1,040			\$141,099	0.74%
5100	Employee Retirement	\$32,216	\$57,115	\$57,073	\$64,023	\$61,713	\$100,153	\$38,440			\$100,153	62.29%
	Non-Instructional											
7000	Equipment	\$1	\$1	\$1	\$1	\$1	\$67,001	\$67,000			\$67,001	#####
	Allowance for increases	\$0	\$456,731	\$13,534	\$17,490	\$146,000	\$398,550	\$252,550			\$398,550	172.98%
	Total Regular Education	\$36,063,107	\$37,858,232	\$39,267,938	\$41,032,360	\$42,313,177	\$46,574,106	\$4,260,929	10.07%		\$46,653,484	10.26%
2100B	Sped Supervision	\$338,349	\$353,354	\$431,771	\$440,872	\$426,119	\$661,643	\$235,524			\$661,643	55.27%
2300B	Sped Instruction	\$6,563,706	\$6,876,169	\$7,685,648	\$8,060,103	\$8,524,503	\$9,747,688	\$1,223,185			\$9,747,688	14.35%
2350B	Sped Prof. Development	\$9,900	\$9,900	\$9,900	\$9,900	\$9,900	\$10,340	\$440			\$10,340	4.44%
2400B	Sped Textbooks	\$900	\$900	\$1,550	\$1,550	\$1,550	\$1,550	\$0			\$1,550	0.00%
2700B	Sped Counseling	\$466,479	\$481,442	\$494,421	\$507,757	\$562,241	\$584,266	\$22,025			\$584,266	3.92%
	Sped Psychological											
2800B	Services	\$280,040	\$307,856	\$287,861	\$315,174	\$328,061	\$351,346	\$23,285			\$351,346	7.10%
3300B	Sped Transportation	\$667,274	\$680,156	\$819,621	\$867,937	\$936,916	\$1,034,008	\$97,091			\$1,034,008	10.36%
	Sped Prog w/other											
9100B	Districts	\$3,149,446	\$3,113,630	\$2,881,301	\$2,895,271	\$3,455,043	\$3,310,986	-\$144,057			\$3,310,986	(9.85)%
	Total Special Education	\$11,476,094	\$11,823,407	\$12,612,073	\$13,098,565	\$14,244,334	\$15,701,827	\$1,457,493	10.23%		\$15,505,526	8.85%
							\$0				0	
3300E	Vocational Transportation	\$10,400	\$10,400	\$10,400	\$10,400	\$10,400	\$10,400	\$0			\$10,400	0.00%
9100E	Vocational Tuition	\$64,124	\$70,659	\$116,286	\$178,502	\$163,075	\$191,887	\$28,812			\$191,887	17.67%
	Total Votech	\$74,524	\$81,058	\$126,685	\$188,902	\$173,474	\$202,287	\$28,813	16.61%		\$202,287	16.61%
	Total Proposed Budget	\$47,613,724	\$49,762,697	\$52,006,697	\$54,319,826	\$56,730,985	\$62,478,220	\$5,747,235	10.13%		\$62,361,297	9.92%

No Control over Revenue Losses

Another Way to Look at it

Base Budget FY 21	\$56,730,985
Proposed Budget FY 22	\$62,361,297
*Presumed Less Revenue Losses	\$609,000
Adjusted Proposed Budget FY 22	\$61,752,297
Increased Spending	\$5,021,312
Proposed % Increase in Spending	8.85%

* Note: Town may have to cover the revenue loss as well.

FY 2022 Offsets to Proposed Budget

	Budget 2014-2015	Budget 2015-2016	Budget 2016-2017	Budget 2017-2018	Budget 2018-2019	Budget 2019-2020	Budget 2020-2021	Preliminary Budget 2021-2022
Gross Special Ed Spending	12,266,576	13,009,162	13,713,755	14,271,313	15,101,228	15,885,316	17,087,847	18,570,672
Grants								
IDEA	-853,263	-915,085	-934,634	-947,817	-823,033	-771,842	-857,913	-839,054
ECC	-13,490	-13,490	-13,490	-13,490	-13,490	-13,490	-13,490	-13,490
CB	-1,160,184	-942,740	-1,013,537	-1,196,599	-1,432,632	-1,781,419	-1,652,110	-1,796,301
Tuition Revolving	-220,000	-370,000	-220,000	-220,000	-220,000	-220,000	-320,000	-220,000
Other Revolving SSEC/FDK SPED	-4,500	-79,025	-56,000	-70,000	0	0	0	0
Total Offsets	-2,251,437	-2,320,340	-2,237,661	-2,447,906	-2,489,155	-2,786,751	-2,843,513	-2,868,845
Net Spending - Special Ed	<u>10,015,139</u>	<u>10,688,822</u>	<u>11,476,094</u>	<u>11,823,407</u>	<u>12,612,073</u>	<u>13,098,565</u>	<u>14,244,334</u>	<u>15,701,827</u>
 Gross Regular Ed Spending	 33,803,356	 36,031,679	 37,429,513	 39,363,885	 40,892,996	 42,784,979	 44,148,031	 47,931,447
Revenue Offsets								
Athletics	-294,000	-312,661	-312,600	-323,600	-323,600	-323,600	-358,308	-358,308
Middle School Activity	-74,116	-78,139	-79,440	-81,240	-40,000	-50,000	-50,000	-50,000
Field Revolving Account	-10,000	-50,000	-30,000	-30,000	-30,000	-30,000	-30,000	-30,000
Building Revolving Account	-7,500	-100,812	-55,000	-55,000	-55,000	-55,000	-28,957	-28,957
Kids In Action	0	0	-112,900	-167,000	-167,000	-167,000	-157,500	-53,750
Food Service				-18,003	-18,003	-38,714	-41,452	-18,750
Drivers Ed	-5,000	-5,000	-5,000	-5,000	-5,000	-5,000	-46,452	-21,250
Continuing Ed	-5,000	0	0	0	0	0	0	0
Other (Drama, Student Parking)	-9,000	-9,000	-9,000	-9,000	-9,000	-9,000	-4,000	0
Cable Grant	-18,104	-18,104	-18,466	-18,466	-18,466	-18,466	-18,466	-18,466
METCO GRANT				-68,344	-119,719	-115,839	-119,719	-116,845
Other Offsets (Full Day K)		-780,975	-744,000	-730,000	-839,270	-940,000	-980,000	-661,015
Total Offsets	-422,720	-1,354,691	-1,366,406	-1,505,653	-1,625,058	-1,752,619	-1,834,854	-1,357,341
Net Spending Regular Ed	<u>33,380,636</u>	<u>34,676,988</u>	<u>36,063,107</u>	<u>37,858,232</u>	<u>39,267,938</u>	<u>41,032,360</u>	<u>42,313,177</u>	<u>46,574,106</u>
 Total Offsets via Grants/Fees and Receipts	 <u>-2,674,157</u>	 <u>-3,675,031</u>	 <u>-3,604,067</u>	 <u>-3,953,559</u>	 <u>-4,114,213</u>	 <u>-4,539,370</u>	 <u>-4,678,367</u>	 <u>-4,226,186</u>
 Total School Spending Budget	 <u>46,069,932</u>	 <u>49,040,841</u>	 <u>51,143,267</u>	 <u>53,635,198</u>	 <u>55,994,224</u>	 <u>58,670,294</u>	 <u>61,235,878</u>	 <u>66,502,119</u>

March 2020 Enrollment

Middle School	
6	360
7	308
8	337
Total	1005

HINGHAM PUBLIC SCHOOLS MONTHLY ENROLLMENT

March 1, 2020

High School	
9	339
10	329
11	315
12	306+6
Total	1295

Item 4

2019-2020 (June 2019)	East		Total	Foster		Total	PRS		Total	South		Total	TOTAL
Preschool (85)			76										
Kindergarten (293)	21 21	21 19	82 4@20.5	21 22	21 21	85 4@21.3	21 20	20	61 3@20.3	19 19	21 18	77 4@19.3	305
Grade 1 (311)	18 20	18 18	74 4@18.5	22 21	20 22	85 4@21.3	22 20	20	62 3@20.7	21 21	21 21	84 4@21.0	305
Grade 2 (308)	23 24	23	70 3@23.3	21 20	20 20	81 4@20.3	19 19	20 20	78 4@19.5	23 22	23 23	91 4@22.8	320
Grade 3 (330)	20 19	18 19	76 4@19.0	23 23	22 23	91 4@22.8	22 23	23	68 3@22.7	20 21	20 21	82 4@20.5	317
Grade 4 (302)	21 21	21 21	84 4@21.0	22 22	21 21	86 4@21.5	20 18	20 20	78 4@19.5	23 22	23 23	91 4@22.8	339
Grade 5 (324)	18 18	17 17	70 4@17.5	22 23	23	68 3@22.3	20 19	21 20	80 4@20.0	22 21	22 22	87 4@21.8	305
HDK (3)	0			0			0			1			
K-5 Section (1906)	23@19.8		456	23@21.6		496	21@ 20.3		427	24@21.2		512	1891 91@20.8

Total K-12 in-district: (June 2019 = 4181)	4191
Pre-K (special education and typical): (June 2019 = 85)	76
Out of district (special education): (June 2019 = 47)	44
Vocational: (June 2019 = 5)	8
Total for whom HPS has program or fiscal responsibility (June 2019 = 4318)	

March 2020 Enrollment

Actual FY 20 Data As of March 1, 2020 (pre coronavirus closure)

Grade	Foster	PRS	South	East	HMS	HHS	Total	Grade
Pre-K				76			76	Pre-K
K	85	61	77	82			305	K
*1	85	62	84	74			305	*1
2	81	78	91	70			320	2
3	91	68	82	76			317	3
4	86	78	91	84			339	4
5	68	80	87	70			305	5
Total	496	427	512	456			1967	Total
				76	Pre K		76	
					k-12		1891	
6					360		360	6
7					308		308	7
8					337		337	8
Total 6 to 8					1005		1005	Total 6 to 8
9					339		339	9
10					329		329	10
11					315		315	11
12					312		312	12
Total 9 to 12					1295		1295	Total 9 to 12
Total K to 12					4191		4191	Total K to 12
					76	PRE-K		

PRESUMED PRELIMINARY Projected FY 22 Enrollment

Foster	PRS	South	East	HMS	HHS	Total	Grade
			75			75	Pre-K
85	64	77	82			308	K
88	66	80	85			319	*1
85	64	84	74			307	2
81	80	91	70			322	3
91	70	82	76			319	4
86	80	91	84			341	5
516	424	505	471			1991	Total
					Less Pre-K	75	
					Elementary	1916	
				305		305	6
				360		360	7
				308		308	8
				973		973	Total 6 to 8 Before Loss
				Less Loss to Private	20		
				Projected Middle School	953		
				337		337	9
				339		339	10
				329		329	11
				315		315	12
				1320		1320	Total 9 to 12 Before Loss
				Less Loss to Private	20		
				Projected High School	1300		
				Est. Total	4169		Total K to 12
					75		

Let's Talk About Revolving Accounts

[Revolving Accounts](#)

Questions and Discussion

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